



Wake County Homelessness System Modeling & Gaps Analysis

9/3/2021

Gaps Analysis Process



Goal:

- Identify **optimal** combination of housing and services to make homelessness rare, brief, and non-recurring
- Identify what the **gaps** are in the current system compared to the optimal system

Process:

- Time-Limited Workgroup formed to provide guidance on gaps analysis/system modeling
- HMIS and victim service provider data were compiled to determine how many people in a one year period experience homelessness
- Focus groups of service providers and people with lived experience were held to get input on system improvements and what needs would lead to various housing and service combinations

Gaps Analysis/System Modeling Workgroup



Workgroup Members:	CoC/Data Staff Support:
Priscilla Batts (Raleigh Housing Authority)	Kim Crawford (ED)
Monica Cheek (Wake County Human Svcs)	Jenn Von Egidy (Strategy & Dev.)
Wendy Clark (Raleigh Police Department)	Jasmin Volkel (Assistant Director)
Frank Baldiga (Salvation Army)	Brianna Clarke-Schwelm (Interact data)
David Harris (Wake County)	Elizabeth Lockley (HMIS)
Ann Oshel (Alliance Health)	HUD Technical Assistance:
Allison Strickland (Interact)	Thuan Huynh (Abt Associates)
Lamont Taylor (City of Raleigh)	Whitney Patterson (Abt Associates)
Decorba White (CoC Board Member, lived experience seat)	

Identifying the Need



In a given year, there are **3,500 households** in Wake County newly experiencing or stuck in homelessness

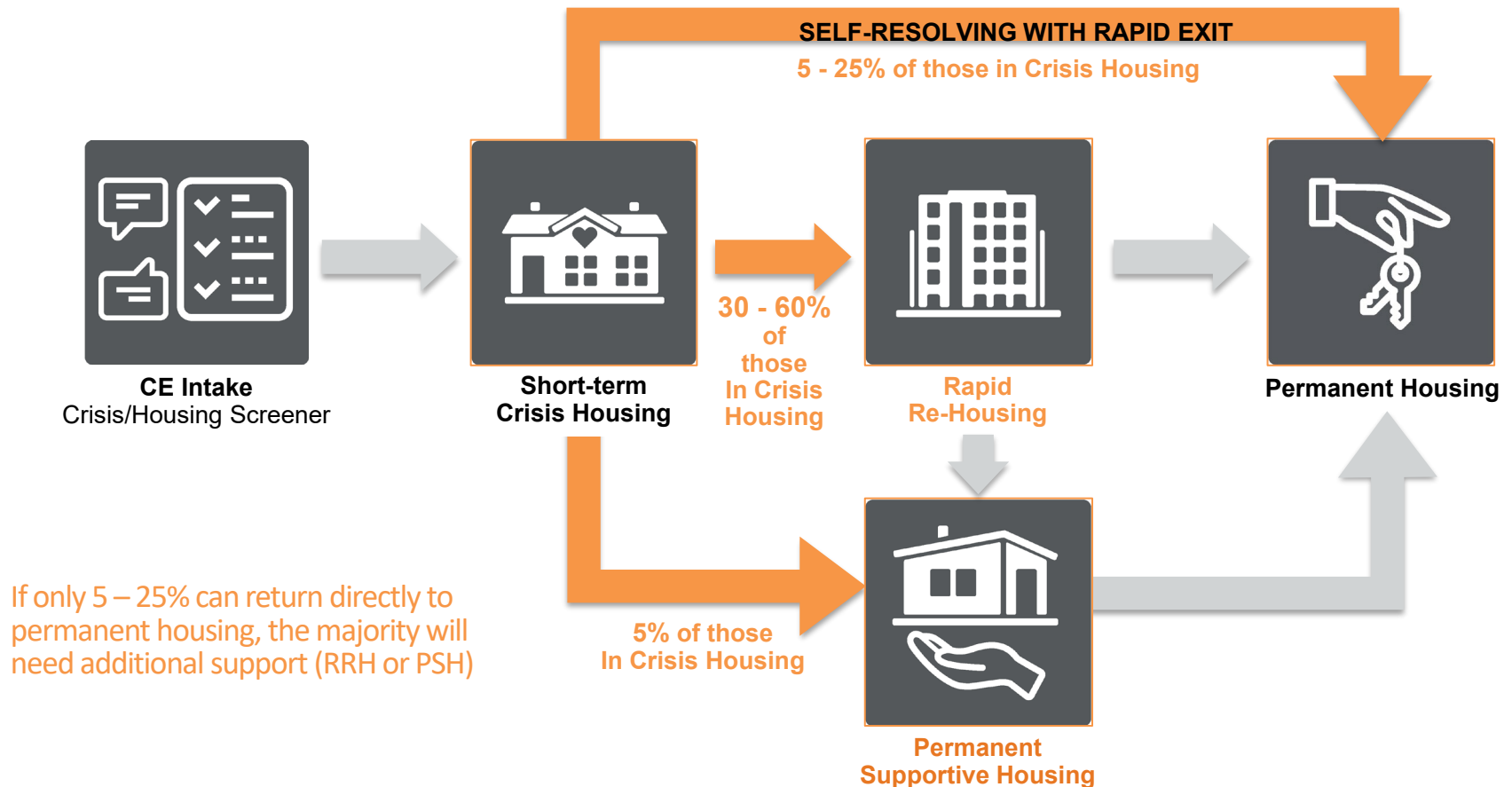
Annual Household Inflow Estimates	Homeless System	Victim Services System
Homeless Unaccompanied Youth 18-24	325	80
Homeless Parenting Youth 18-24	100	25
Households with Children 25+	375	175
Households without Children 25 - 55	800	500
Newly Homeless Housholds 55+	375	75
Chronic	275	10
Long-Term Non-Chronic	375	0
	2625	865

Modeling *Optimal* Pathways

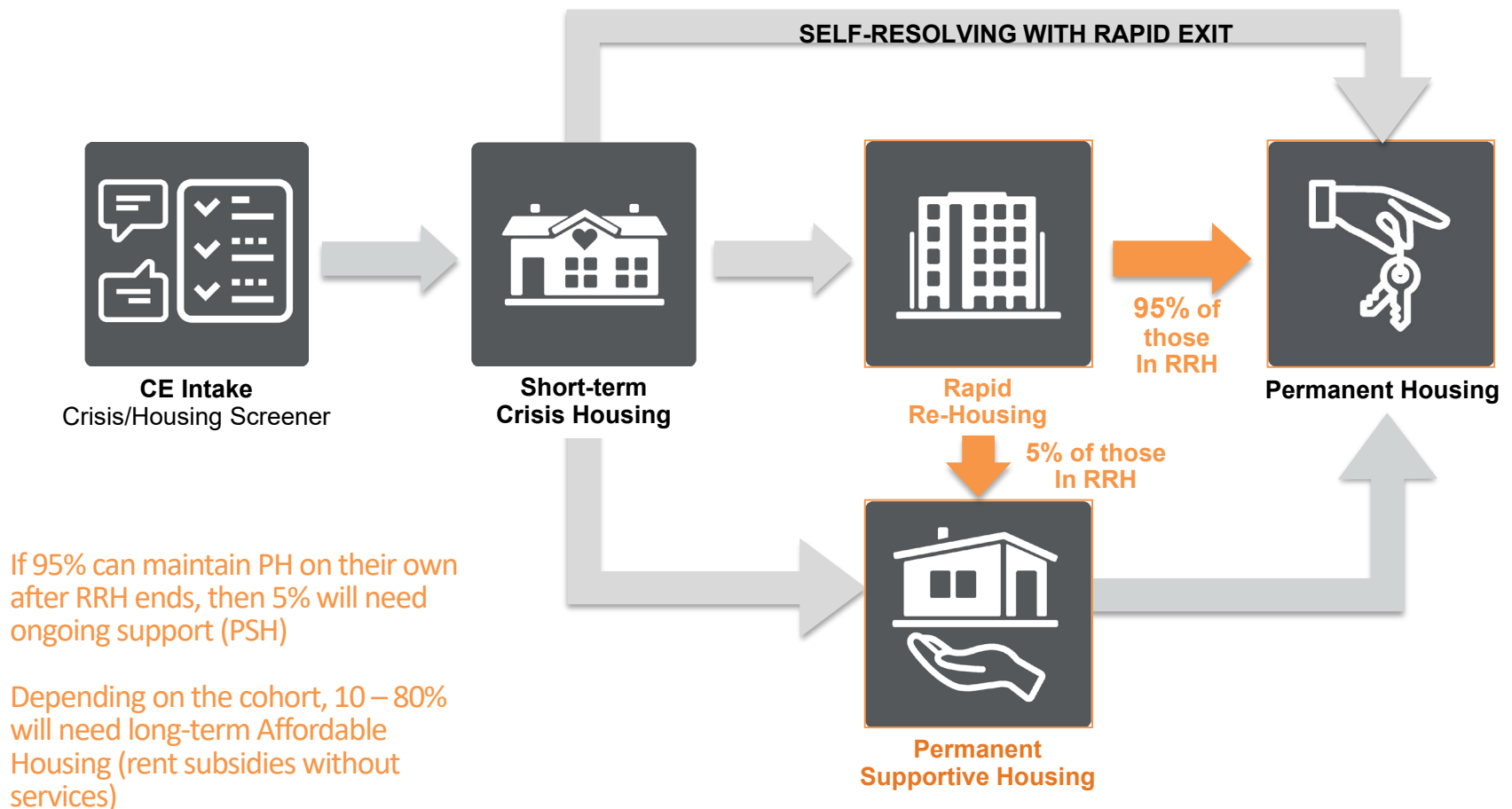


- To determine what combination of shelter, services, and housing people need to successfully exit homelessness, we:
 - Heard input in 4 sessions for service providers/system stakeholders
 - Heard input at a session for people currently or recently experiencing homelessness
 - Looked at best practices from other communities and what is currently working well in Wake County that we could build upon

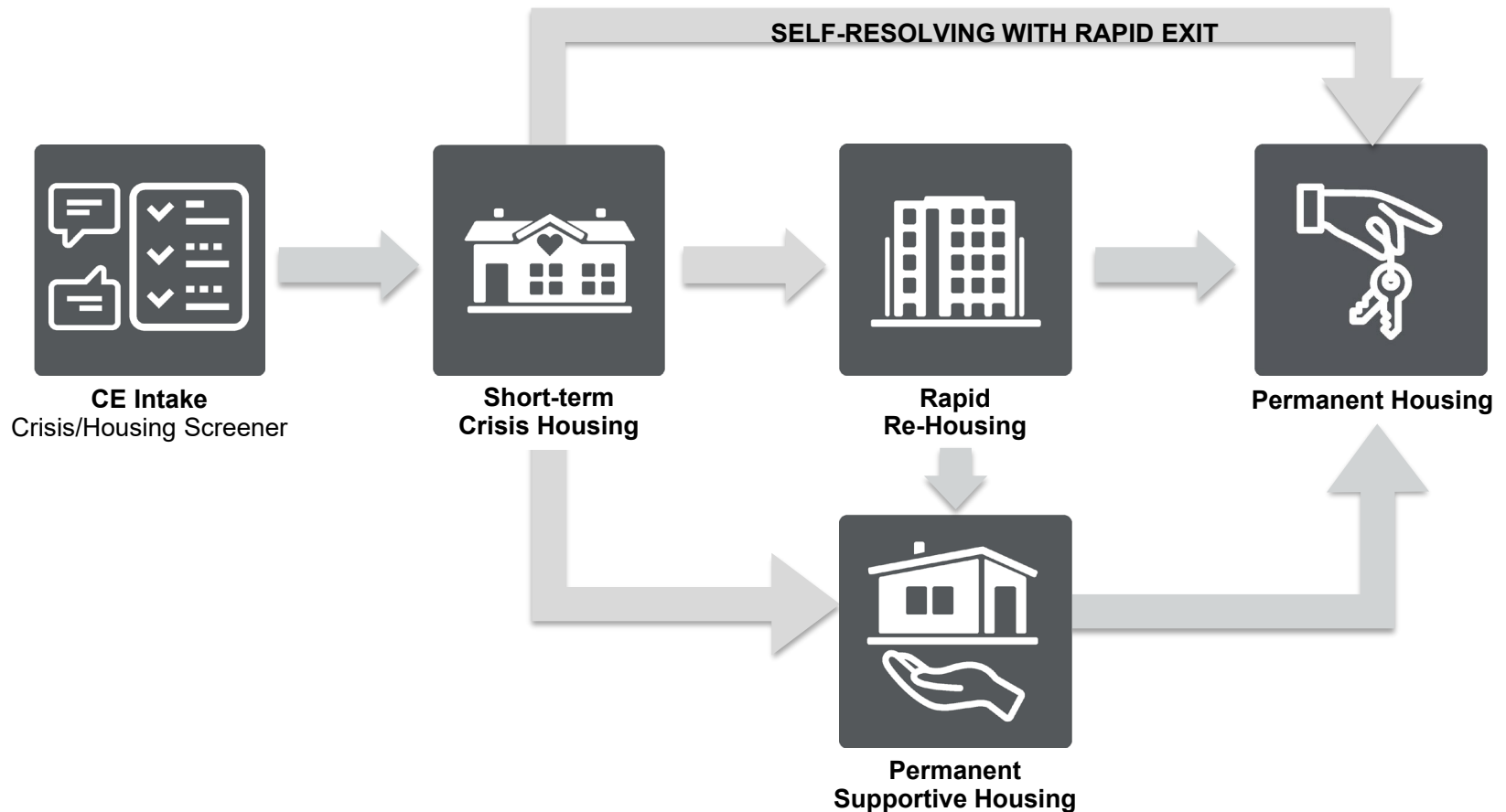
From Crisis Housing, who can return directly to PH and who needs more assistance?



From RRH, who can maintain housing on their own and who needs permanent supports?



Because of these decisions, people follow different pathways through the system, the magnitude of which can be quantified...



System Projections



Project Type	Unit of Measure	UY 18-24	18-24 w Children	25+ with Children	25 - 54 w/o Children	New 55+	Chronic	Long Non-Chronic	Total PIT System Inventory Needs
System CM	PIT caseload	151	27	180	440	209	0	203	1,210 (60 case managers)
Self-Resolve	PIT caseload	8	3	2	5	1	0	0	N/A
Rapid Exit Funds	PIT Capacity	5	0	14	65	2	0	0	86
Emergency Shelter	PIT Capacity	90	32	139	326	112	113	113	925
Transitional Housing	PIT Capacity	51	19	19	65	11	0	0	165
Rapid Re-Housing	PIT Capacity	223	53	334	358	46	0	45	1,059
Permanent Supportive Housing	Annual New Units	40	12	56	65	32	450	68	723
	Annual New Units	12	4	83	130	360	0	360	949

How does the system currently measure up?



Project Type	Unit of Measure	UY 18-24	18-24 w Children	25+ with Children	25 - 54 w/o Children	New 55+	Chronic	Long Non-Chronic	Total PIT System Inventory Needs	Current Capacity
System CM	PIT caseload	151	27	180	440	209	0	203	1,210 (60 case managers)	?
Self-Resolve	PIT caseload	8	3	2	5	1	0	0	N/A	
Rapid Exit Funds	PIT Capacity	5	0	14	65	2	0	0	86 (\$3m/year)	\$0
Emergency Shelter	PIT Capacity	90	32	139	326	112	113	113	925	600
Transitional Housing	PIT Capacity	51	19	19	65	11	0	0	165	240
Rapid Re-Housing	PIT Capacity	223	53	334	358	46	0	45	1,059	300
Permanent Supportive Housing	Annual New Units	40	12	56	65	32	450	68	723	0
Affordable Housing	Annual New Units	12	4	83	130	360	0	360	949	138

How do we strategically fill the gaps?



CoC Code: NC-507

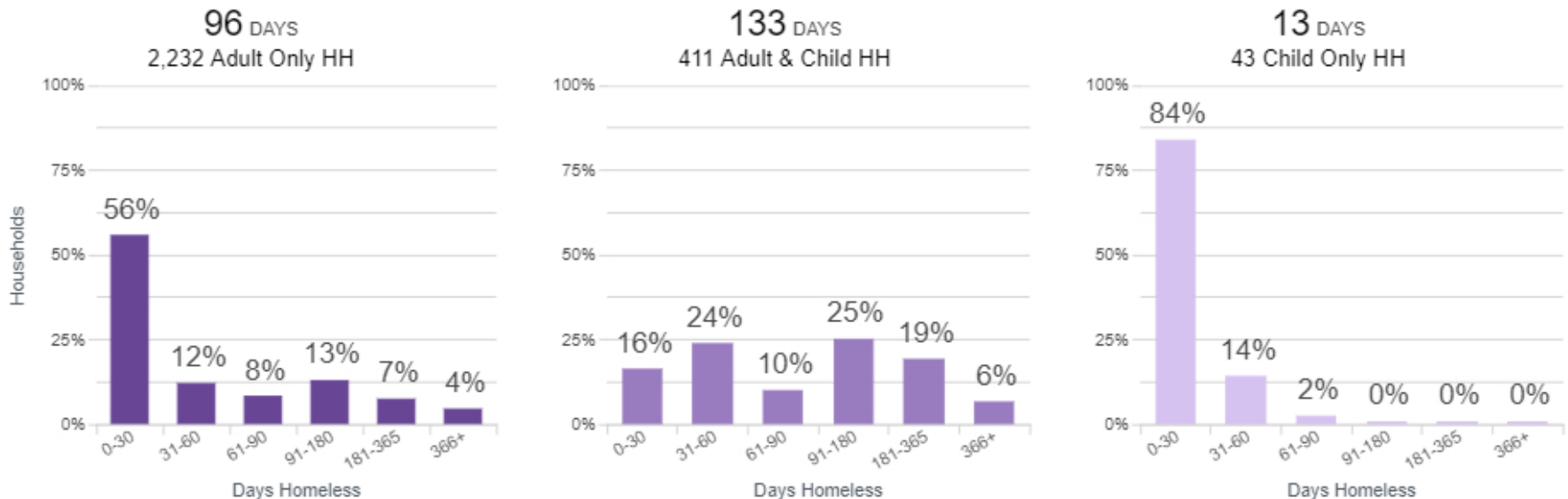
Name: 2020 LSA Final

Report Period: 10/01/2019 - 09/30/2020

Submission Type: official

Time Distribution of Days Homeless

Average cumulative days homeless and distribution by defined time intervals for each household type.



Suggested Investments



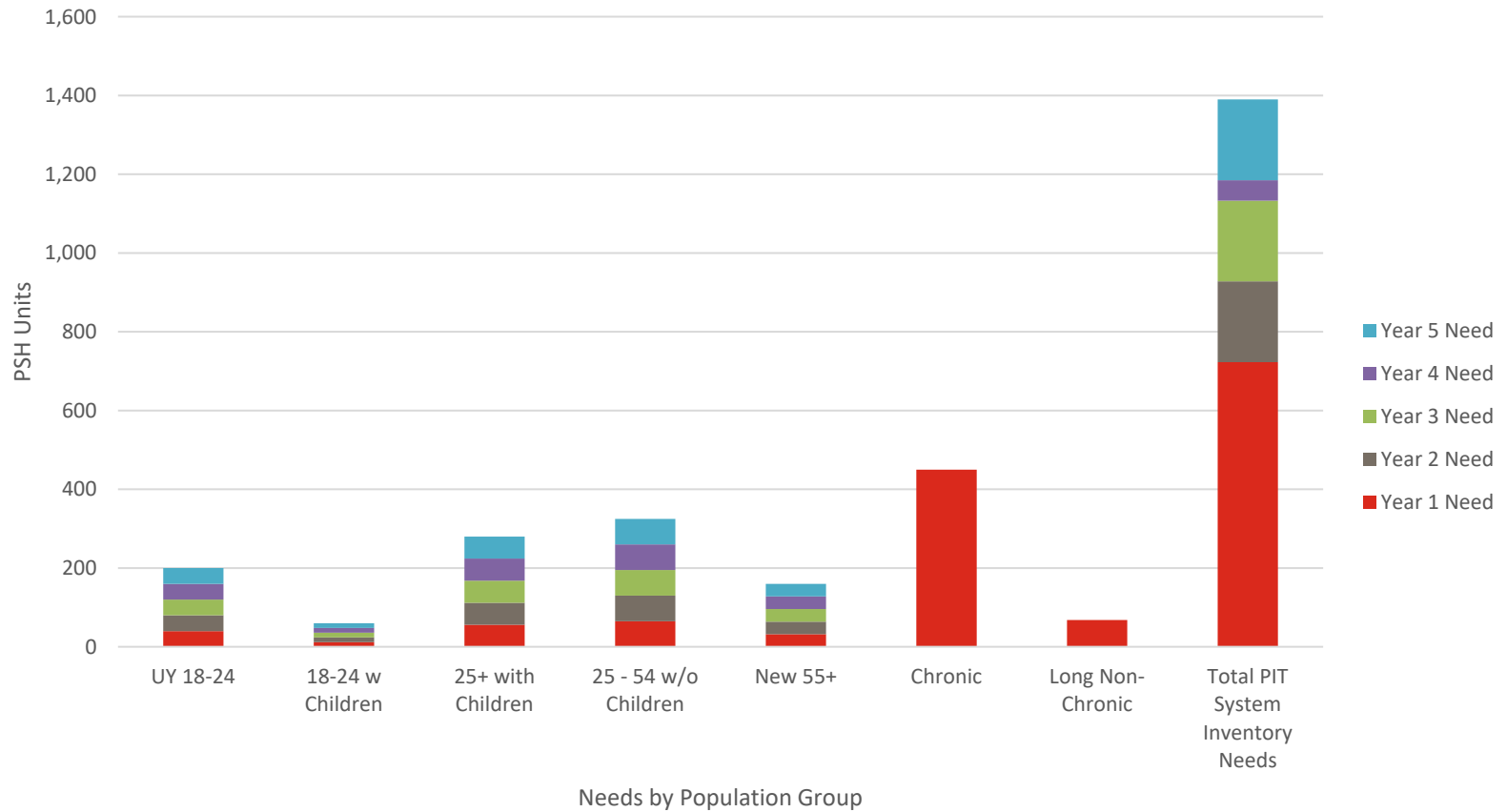
- Ramp up PSH development (scattered site and congregate)
- Continue to secure Affordable Housing
- Invest in Rapid Re-Housing
- Invest in flexible rapid exit funds coupled with →
- Re-purpose existing staff where possible to act as housing/system-focused case managers

- Where you're closest to meeting needs or over-resourced: Emergency Shelter, Transitional Housing

Ramping Up Permanent Supportive Housing



Cummulative PSH Need (Year 1 - Year 5)



Securing Affordable Housing



	Total PIT System Inventory Needs	Cumm. Affordable Inventory
Year 1 Need	949	949
Year 2 Need	589	1,491
Year 3 Need	589	2,005
Year 4 Need	589	2,494
Year 5 Need	589	2,958

- Limited housing stock in the rental market
- Limited Housing Choice Vouchers, VASH, etc

Next Steps



- Using your data is key to investing wisely—even if you can't fill all of the gaps, knowing how to be strategic sets you on the right path and gives you goals to work toward
- CoC prioritizes which housing/services to fund via new/additional sources
- Continue adapting service models and budgets of existing and new housing and services to meet needs



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